

# Ph.D ESCP

## Letter of Recommendation

Please return directly to

**Programme Ph.D  
ESCP Campus Paris République  
79, avenue de la République  
75543 Paris cedex 11 - France**

**Name of candidate:** .....

**First names:** .....

### To be completed by Referee

Referee Name: .....

Position: .....

Institution: .....

Address:  
.....

Post/zip code:..... Telephone :.....

Email address:.....

**Please rate your appreciation of the student for each of the following criteria:**

	Superior	High	Average	Poor	No information
Quality of academic work					
Background to follow Ph.D programme					
Oral communication skills					
Written communication skills					
Ability to work independently					
Perseverance					
Sense of initiative					
Creative flair					
Potential as a teacher					

**Continued >>>**

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## Further comments

We would be grateful if you could comment further on the candidate's potential to succeed in a career dedicated to teaching or research. The ESCP Ph.D is a 3- to 4-year programme, beginning with 6-8 months of courses, both general business/research oriented and subject area specific, followed by field exams.

The remaining years are focused on the production of a thesis. It would be useful to hear your views on the candidate's ability to conduct a project independently.

## ***In this part of the reference it would be helpful if you stated:***

- ♦ *How long you have known the candidate and in what capacity, on what programme*
- ♦ *If the candidate's native language is not English, please evaluate their English ability (written and oral)*
- ♦ *Their ability to start and complete projects on an individual basis*
- ♦ *Their suitability for a career in research.*

**Please provide these comments type-written on this form or on a separate sheet of paper.**

## **Please continue on a separate sheet if necessary**

We recognise that considerable effort may be involved in preparing this reference and we greatly appreciate your help. This reference is provided in confidence and will not be accessible to the candidate. Please sign this reference in the space below

**Signature**

**Date**